Reverse Linkage

Reverse Linkage is a technical cooperation mechanism enabled by the IsDB whereby member countries and Muslim communities in non-member countries exchange their knowledge, expertise, technology and resources to develop their capacities and autonomous development.

**Core Features**

- **Strategic Alignment:** Reverse Linkage interventions must be in line with the recipient country’s national development priorities.
- **Inclusivity:** The mechanism ensures that all member countries have proven knowledge, expertise, technology or resources to offer, regardless of their level of development.
- **Win-Win Arrangements:** All stakeholders have something to gain through the transfer of knowledge, expertise, technology and resources.
- **Ownership and Commitment:** Reverse Linkage requires all sides of the exchange to commit technical, in-kind, and financial resources to a project.

**Reverse Linkage Development through South-South Cooperation**

H.E. Dr. Bandar M. H. Hajjar, President, Islamic Development Bank

**“We have, in recent years, worked on expanding partnerships with regional development institutions, bilateral cooperation agencies, resource centres, and other partners in order to promote the Reverse Linkage concept.”**

**STRONG OWNERSHIP BY MEMBER COUNTRIES**

- **Non-Grant (55%)**
- **Recipient Member Country (20%)**
- **Funding Partner (25%)**

84% of the Grants of Reverse Linkage Projects are sourced from Non-Grants.

**Accumulated Project Amount (US$ Billion)**

<table>
<thead>
<tr>
<th>Year</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Approved</td>
<td>3.12</td>
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<td>11.00</td>
<td>13.00</td>
<td>14.00</td>
<td>16.00</td>
</tr>
<tr>
<td>Included Reverse Linkage Components in 11 Projects</td>
<td>20.00</td>
<td>6.20</td>
<td>20.10</td>
<td>1.30</td>
<td>1.25</td>
<td></td>
</tr>
</tbody>
</table>

**Distribution of Sources of Funding (Grants)**

- **Non-Grant**
- **Recipient Member Country**
- **New Partners**

More than 900 EXPERT DAYS PROVIDED BY EXPERTS FROM MEMBER COUNTRIES DURING THE PEER-TO-PEER PROCESS OF PROJECT FORMULATION.

**FAST GROWTH OF REVERSE LINKAGE**

**Accumulated Project Count**

<table>
<thead>
<tr>
<th>Year</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Approved</td>
<td>3</td>
<td>5</td>
<td>11</td>
<td>13</td>
<td>20</td>
<td></td>
</tr>
</tbody>
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**Sustainable examples of mainstreaming triangular cooperation and including it within large-scale investments can be found in the Islamic Development Bank’s Reverse Linkage approach.”**

Organisation for Economic Co-operation and Development (OECD), Development Co-operation Working Paper 37, February 2018

**“The Islamic Development Bank introduced a “reverse linkage” mechanism in order to maximize the benefits derived from South-South cooperation and adequately address the emerging demands of its member countries.”**
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**FIRST LOAN-BASED REVERSE LINKAGE PROJECT APPROVED FOR SURINAME**

**FIRST USAGE OF INTELLECTUAL PROPERTY RIGHTS AS MALAYSIA’S CONTRIBUTION**

**FIRST INVOLVEMENT OF PRIVATE SECTOR FROM MALAYSIA IN A REVERSE LINKAGE PROJECT**

**LAUNCHING THE DIALOGUE FORUM OF TECHNICAL COOPERATION AGENCIES ON REVERSE LINKAGE**

**FIRST RESOURCE CENTERS MAPPING EXERCISE IN TURKEY**

**FIRST FUNDING FACILITY WITH MOROCCO**

**FIRST MEMBER COUNTRY TO WORK AS PROVIDER AND RECIPIENT – PAKISTAN.**

**INCREASED IMPACT IN THE FIRST MEMBER COUNTRY AND PROVIDER AND RECIPIENT RELATIONSHIPS**

**OVERALL IMPACT IN THE ISDB MEMBER COUNTRIES**

**WIDE NETWORK OF DEVELOPERS AND PARTNERS**

**129 RESOURCE CENTRES WERE IDENTIFIED THROUGH FOUR MAPPING EXERCISES**

**A TIMELINE OF REVERSE LINKAGE PROJECTS AND COMPONENTS CONNECTING 31 MEMBER COUNTRIES TOGETHER**

**LARGE GEOGRAPHICAL AND SECTORAL COVERAGE**

**DISTRIBUTION OF REVERSE LINKAGE PROJECTS AND COMPONENTS BY THEME/SECTOR**

**SECTOR KEY**

- Renewable Energy
- Health
- ICT For Development
- Disaster Risk Management
- Education
- Agriculture
- Water Resources Management
- Livestock

**THE ISDB APPROVED 31 REVERSE LINKAGE PROJECTS AND COMPONENTS CONNECTING 21 MEMBER COUNTRIES TOGETHER**

**PRESENT MEMBER COUNTRY**

**SUCCESSFUL MEMBER COUNTRY**

**PROMISING MEMBER COUNTRY**

**REVERSE LINKAGE PROJECTS AND COMPONENTS**

**provided by**

- Azerbaijan International Development Agency (AIDA)
- Agence Marocaine de Coopération Internationale (AMCI)
- Agence Tunisiennne de Coopération Technique (ATCT)
- Ministry of National Development Planning (BAPPENAS), Indonesia
- Directorate of Technical Aid Corps (DTAC), Nigeria
- Turkish International Cooperation and Coordination Agency (TIKA)
- Palestinian International Cooperation Agency
- Egyptian Agency for Partnership for Development
- Statistical, Economic and Social Research and Training Center for Islamic Countries (SESRIC)
- National Agency for International Cooperation, Comoros
- General Secretariat of the Presidency of the Republic, Senegal
- Scientific and Technological Research Council of Turkey (TUBITAK)
- General Secretariat of Coordination International Cooperation (GNCIC)
- National Agency for International Development, Paraguay
- Economic Science Foundation (ECOSF)

**PROPAGATION OF REVERSE LINKAGE PROJECTS AND COMPONENTS**

**provided by**

- Ministry of Development, Niger
- Ministry of Foreign Affairs, Chad
- Ministry of Foreign Affairs, Malawi
- Ministry of Development and Environment, Austria
- National Agency for Scientific, Technical and Cultural Cooperation (ANCC), Tunisia
- National Agency for Scientific, Technical and Cultural Cooperation (ANCC), Comoros
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FAST GROWTH OF REVERSE LINKAGE

**ACCOMPLISHED PROJECT COUNT**

<table>
<thead>
<tr>
<th>Year</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
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<tr>
<td>Value</td>
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<td>5</td>
<td>11</td>
<td>12</td>
<td>20</td>
<td>20</td>
</tr>
</tbody>
</table>

**ACCOMPLISHED PROJECT AMOUNT (US$ MILLION)**

<table>
<thead>
<tr>
<th>Year</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
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<tbody>
<tr>
<td>Value</td>
<td>11.38</td>
<td>13.38</td>
<td>11.16</td>
<td>19.16</td>
<td>20.12</td>
<td>20.18</td>
</tr>
</tbody>
</table>

**STRONG OWNERSHIP BY MEMBER COUNTRIES**

- **84%** of the grants of Reverse Linkage Projects are sourced from outside the IsDB
- **66%** of Reverse Linkage Projects are funded through non-grants

**Distribution of Source of Funding (Grants)**

<table>
<thead>
<tr>
<th>Source of Funding</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Grant</td>
<td>2013</td>
<td>2014</td>
<td>2015</td>
<td>2016</td>
<td>2017</td>
<td>2018</td>
</tr>
<tr>
<td>Other Partners</td>
<td>2013</td>
<td>2014</td>
<td>2015</td>
<td>2016</td>
<td>2017</td>
<td>2018</td>
</tr>
</tbody>
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**“Successful examples of mainstreaming triangular cooperation and including them within large-scale investments can be found in the Islamic Development Bank’s Reverse Linkage approach.”**

Organisation for Economic Co-operation and Development (OECD), Development Co-Operation Working Paper 37, February 2018

H.E. Dr. Bandar M. H. Hajjar, President, Islamic Development Bank

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**CORE FEATURES**

- **Inclusivity**: The mechanism ensures that all member countries have proven knowledge, expertise, technology or resources to offer, regardless of their level of development.

- **Win-Win Arrangements**: All participants have something to gain through the transfer of knowledge, expertise, technology and resources.

- **Reverse Linkage Development Through South-South Cooperation**

**STRATEGIC ALIGNMENT**

Reverse Linkage interventions must be initiated with the recipient country’s national development priorities.

**INCLUSIVITY**

The mechanism ensures that all member countries have proven knowledge, expertise, technology or resources to offer, regardless of their level of development.

**WIN-WIN ARRANGEMENTS**

All stakeholders have something to gain through the transfer of knowledge, expertise, technology and resources.

**OWNERSHIP AND COMMITMENT**

Reverse Linkage requires all sides of the exchange to commit technical, in-kind, and/or financial resources to a project.

**PEER-TO-PEER APPROACH**

Reverse Linkage interventions are led by the provider and recipient member countries, using an expert consultation process leveraging the endogenous knowledge and expertise of the recipient and expertise of the provider.

**REVERSE LINKAGE**

Reverse Linkage is “a technical cooperation mechanism enabled by the IsDB whereby member countries and Muslim communities in non member countries exchange their knowledge, expertise, technology and resources to develop their capacities and enhance sustainable development.”

**REVERSE LINKAGE DEVELOPMENT THROUGH SOUTHWEST-COOPERATION**

The Islamic Development Bank introduced a “reverse linkage” mechanism in order to maximize the benefits derived from South-South cooperation and adequately address the emerging demands of its member countries.

The Report of the UN Secretary-General on “Role of South-South cooperation and the implementation of the 2030 Agenda for Sustainable Development: Challenges and opportunities”, September 2018

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**CONTACT US**

Islamic Development Bank

8111 King Khalid St.

Al Nuzlah Al Yamania Dist.

Unit No. 1

Jeddah 22332-2444

Kingdom of Saudi Arabia

**IsDB GRANT PROVIDER MEMBER COUNTRY RECIPIENT MEMBER COUNTRY OTHER PARTNERS**

**REVERSE LINKAGE**

Development through South-South Cooperation

---

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Directorate of Technical Aid Corps (DTAC), Nigeria
Turkish International Cooperation and Coordination Agency (TIKA)
Palestinian International Cooperation Agency
Egyptian Agency for Partnership for Development
Statistical, Economic and Social Research and Training Center for Islamic Countries (SESRIC)
National Agency for International Cooperation, Comoros
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General Secretariat of the Presidency of the Republic, Senegal
Scientific and Technological Research Council of Turkey (TUBITAK)
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129 RESOURCE CENTRES WERE IDENTIFIED THROUGH FOUR MAPPING EXERCISES

A TIMELINE OF REVERSE LINKAGE PROVIDES LARGE GEOGRAPHICAL AND SECTORAL COVERAGE

A WIDE NETWORK OF DEVELOPERS AND PARTNERS

A DISTRIBUTION OF REVERSE LINKAGE PROJECTS AND COMPONENTS BY THEME/SECTOR

DISTRIBUTION OF REVERSE LINKAGE PROJECTS AND COMPONENTS BY THEME/SECTOR

THE ISDB APPROVED 31 REVERSE LINKAGE PROJECTS AND COMPONENTS CONNECTING 21 MEMBER COUNTRIES TOGETHER

WIDE NETWORK OF DEVELOPERS AND PARTNERS

UAIC (United Arab Emirates Institute for Advanced Research)
Department of Industrial Development Planning (DIUDP), Indonesia
Fund for the National Development and Cooperation Agency (FNDCA)
Francophone International Cooperation Agency
Aides aux Nations Unies pour le Développement (AUNUD)
National Agency for International Cooperation, Comoros
General Secretariat of the Presidency of the Republic, Senegal
ECC Science Foundation (ECCS)
Sudanese High and Technical Research Council of Sudan (SHRCS)
FAST GROWTH OF REVERSE LINKAGE

<table>
<thead>
<tr>
<th>YEAR</th>
<th>ACCESSIONED PROJECT COUNT</th>
<th>ACCUMULATED PROJECT AMOUNT (US$ MILLION)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>11</td>
<td>13.18</td>
</tr>
<tr>
<td>2014</td>
<td>18</td>
<td>4.92</td>
</tr>
<tr>
<td>2015</td>
<td>9</td>
<td>1.25</td>
</tr>
</tbody>
</table>

**STRATEGIC ALIGNMENT**
Reverse Linkage schemes can be initiated with the recipient country’s own development priorities.

**OWNERSHIP AND COMMITMENT**
Reverse Linkage requires all sides of the exchange to commit technical, in-kind, and/or financial resources to a project.

**WIN-WIN ARRANGEMENTS**
All stakeholders benefit accordingly, bypassing the need for knowledge expertise, technology, and resources.

**INCLUSION**
The mechanism ensures that all member countries have proven knowledge, expertise, technology, or resources to offer, regardless of their level of development.

**CORE FEATURES**
Reverse Linkage is “a technical cooperation mechanism enabled by the IsDB whereby member countries and Muslim communities in non-member countries exchange their knowledge, expertise, technology, or resources to develop their capacity and enhance cooperation for their autonomous development.”

H.E. Dr. Bandar M. H. Hajjar, President, Islamic Development Bank

“WE HAVE, IN RECENT YEARS, WORKED ON EXPANDING PARTNERSHIPS WITH REGIONAL DEVELOPMENT INSTITUTIONS, BILATERAL COOPERATION AGENCIES, RESOURCE CENTRES, AND OTHER PARTNERS IN ORDER TO PROMOTE THE REVERSE LINKAGE CONCEPT.”

“SUCCESSFUL EXAMPLES OF MAINSTREAMING TRIANGULAR COOPERATION AND INCLUDING IT WITHIN LARGE-SCALE INVESTMENTS CAN BE FOUND IN THE ISLAMIC DEVELOPMENT BANK'S REVERSE LINKAGE APPROACH.”

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Jeddah 22332-2444
Kingdom of Saudi Arabia

rediv@isdb.org
Tel: +966 12 6361400

“The Islamic Development Bank introduced a “reverse linkage” mechanism in order to maximize the benefits derived from South-South cooperation and adequately address the emerging demands of its member countries.

The Report of the UN Secretary-General on “Role of South-South cooperation and the implementation of the 2030 Agenda for Sustainable Development: Challenges and opportunities”, September 2018

The IsDB and OECD, Development Co-Operation Working Paper 37, February 2018

“The fast growth of reverse linkage is owing to the following:

- The accumulation of project count
- The percentage of projects included in reverse linkage components

<table>
<thead>
<tr>
<th>YEAR</th>
<th>PROJECT COUNT</th>
<th>AMOUNT (US$ MILLION)</th>
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<td>2015</td>
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<td>1.25</td>
</tr>
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</table>

**DISTRIBUTION OF SOURCE OF FUNDING (GRANTS)**

- **IsDB Fund**
  - **Provider Member Country**
  - **Recipient Member Country**
  - **Other Partners**

**STRENGTH OWNERSHIP BY MEMBER COUNTRIES**

84% of the grants of reverse linkage projects were sourced from outside the IsDB.

2013 2014 2015 2016 2017 2018

**AMOUNT OF REVERSE LINKAGE PROJECTS**

- **2013**
- **2014**
- **2015**
- **2016**
- **2017**
- **2018**

**ACCESSIONED PROJECT COUNT**

- **2013**
- **2014**
- **2015**
- **2016**
- **2017**
- **2018**

**ACCUMULATED PROJECT AMOUNT**

- **2013**
- **2014**
- **2015**
- **2016**
- **2017**
- **2018**

**ISDB APPROVED PROJECTS**

- **2013**
- **2014**
- **2015**
- **2016**
- **2017**
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FIRST LOAN-BASED REVERSE LINKAGE PROJECT APPROVED FOR SURINAME

FIRST USAGE OF INTELLECTUAL PROPERTY RIGHTS AS MALAYSIA’S CONTRIBUTION

FIRST INVOLVEMENT OF PRIVATE SECTOR FROM MALAYSIA IN A REVERSE LINKAGE PROJECT

LAUNCHING THE DIALOGUE FORUM OF TECHNICAL COOPERATION AGENCIES ON REVERSE LINKAGE

FIRST RESOURCE CENTRES MAPPING EXERCISE IN TURKEY

FIRST FUNDING FACILITY WITH MOROCCO FIRST REGIONAL REVERSE LINKAGE PROJECT WITH MOROCCO

FIRST MEMBER COUNTRY TO WORK AS PROVIDER AND RECIPIENT – PAKISTAN.

JUNE 2010

APRIL 2013

MAY 2013

JULY 2015

SEPTEMBER 2015

MAY 2016

JUNE 2016

NOVEMBER 2016

APRIL 2017

Azerbaijan International Development Agency (AIDA)

Agence Marocaine de Coopération Internationale (AMCI)

Agence Tunisiennne de Coopération Technique (ATCT)

Ministry of National Development Planning (BAPPENAS), Indonesia

Directorate of Technical Aid Corps (DTAC), Nigeria

Turkish International Cooperation and Coordination Agency (TIKA)

Palestinian International Cooperation Agency

Egyptian Agency for Partnership for Development

General Secretariat of the Presidency of the Republic, Senegal

ECOSF

General Secretariat of the Presidency, Tunisia

Statistical, Economic and Social Research and Training Center for Islamic Countries (SESRIC)

National Agency for International Cooperation, Comoros

Scientific and Technological Research Council of Turkey (TUBITAK)

General Secretariat of the Presidency

4

RENEWABLE ENERGY

5

HEALTH

2

ICT FOR DEVELOPMENT

1

DISASTER RISK MANAGEMENT

3

EDUCATION

3

WATER RESOURCE MANAGEMENT

2

LIVESTOCK

11

AGRICULTURE

10

FOREST MANAGEMENT

9

Agricultural Policy, Research and Extension

8

Agricultural Research and Extension

7

Agriculture

6

Fisheries

4

DISTRIBUTION OF REVERSE LINKAGE PROJECTS AND COMPONENTS BY THEME/SECTOR

THE ISDB APPROVED 31 REVERSE LINKAGE PROJECTS AND COMPONENTS CONNECTING 21 MEMBER COUNTRIES TOGETHER

129 RESOURCE CENTRES WERE IDENTIFIED THROUGH FOUR MAPPING EXERCISES

WIDE NETWORK OF DEVELOPERS AND PARTNERS